ABOUT THE COMPANY 20/21

KEY PERFORMANCE INDICATORS

Indicator	2018	2019	2020	2021	2022	Δ 2022/2021 (%)
FINANCIAL INDICATORS ¹						
Revenue (RUB mn)	46,401.1	51,003.7	49,369.6	57,669.7	63,738.9	+10.5
including:						
→ payment for electricity transmission services (RUB mn)	45,583.5	46,515.7	48,101.9	54,526.3	61,452.9	+12.7
→ revenue from grid connection services (RUB mn)	602.5	4,206.2	731.3	2,347.7	1,282.1	-45.4
→ from services for other activities (RUB mn)	215.1	281.8	536.4	795.8	1,003.9	+26.2
Self-cost² (RUB mn)	41,616.9	43,936.1	46,975.3	50,054.5	53,153.7	+6.2
Net profit (loss) (RUB mn)	151.2	2,503.7	-1,501.3	1,711.8	5,244.5	+206.4
Return on equity (%)	0.43	6.72	-3.86	4.36	12.20	+7.84 p.p.
Return on assets (%)	1.73	4.63	-1.80	2.10	5.78	+3.68 p.p.
Cash at the end of the year (RUB mn)	2,194.5	1,699.6	718.0	1,964.7	4,118.2	+109.6
Long-term loans and borrowings at the end of the year (RUB mn)	13,283.2	19,432.9	17,882.9	16,036.3	16,931.5	+5.6
Short-term loans and borrowings at the end of the year (RUB mn)	11,395.3	3,652.6	5,553.9	4,834.2	3,990.3	-17.5
Dividends declared in the reporting year (RUB mn)	321.6	143.6	636.9	0	2,875.8	+ RUB 2,875.8 mn
Assimilation of capital investments (RUB mn)	7,727	6,769	4,658	5,871	11,469	+95

Indicator	2018	2019	2020	2021	2022	Δ 2022/2021 (%)
OPERATING INDICATORS						
Electricity delivered to the grid of the Company (mn kWh)	23,032.5	22,850.7	23,008.0	25,221.7	26,062.3	+3.3
Electricity transmission services provided (mn kWh)	18,766.5	18,874.2	19,108.1	21,004.5	21,947.8	+4.5
Electricity losses (mn kWh)	2,590.1	2,426.4	2,310.8	2,502.1	2,479.5	-0.9
Connected consumer capacity (MWh)	723	797	650	788	795	+0.9
Total length of overhead and cable power lines (by circuit) (km)	91,000.94	91,645.93	92,226.11	93,067.0	93,597.1	+0.6
Installed capacity of 35–220 kV substations (MVA)	9,937.1	10,514.97	11,471.07	11,561.03	11,826.4	+2.3
Installed capacity of substations in the 10–6/0.4 kV distribution grid (MVA)	4,896.04	4,981.68	5,073.26	5,640.37	5,978.038	+6.0
System average interruption duration index, per point of delivery (I $_{\text{SAIDI}}$) (h)	1.1138	1.0887	0.8870	4.0939	2.8424	-30.6
System average interruption frequency index, per point of delivery (I _{SAIFI})	0.5012	0.4675	0.4592	1.2873	1.2195	-5.3
ACTUAL AVERAGE HEADCOUNT (PEOPLE)	8,611	8,644	8,959	8,876	8,767	-1.2
STAFF BREAKDOWN BY EDUCATION LEVEL						
Higher education (%)	48.4	48.7	49.4	51.5	52.7	+1.2 p.p.
primary / secondary vocational education (%)	36.5	36.1	36.9	34.5	35.7	+1.2 p.p.
basic / secondary general education (%)	15.1	15.2	13.7	14.0	11.6	−2.4 p.p.

¹ The following data were used to calculate the indicators:

⁻ for 2019 — Balance Sheet for 2020 ("As at 31 December 2019" column), Profit and Loss Statement for January – December 2020 ("In 2019" column)

⁻ for 2020 — Balance Sheet for 2021 ("As at 31 December 2020" column), Profit and Loss Statement for January — December 2021 ("In 2020" column)

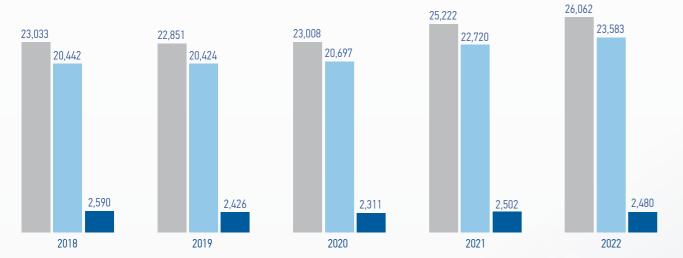
⁻ for 2021 — Balance Sheet for 2022 ("As at 31 December 2021" column), Profit and Loss Statement for January – December 2021 ("In 2021" column)

⁻ for 2022 — Balance Sheet for 2022 ("As at 31 December 2022" column), Profit and Loss Statement for January – December 2022 ("In 2022" column).

² Including administrative costs.

KEY PERFORMANCE INDICATORS

ELECTRICITY DELIVERED TO / FROM ROSSETI KUBAN'S GRID AND ELECTRICITY TRANSMISSION LOSSES (MN KWH)



Electricity delivered to the grid

Delivery from the grid to consumers and related TGOs

Electricity losses

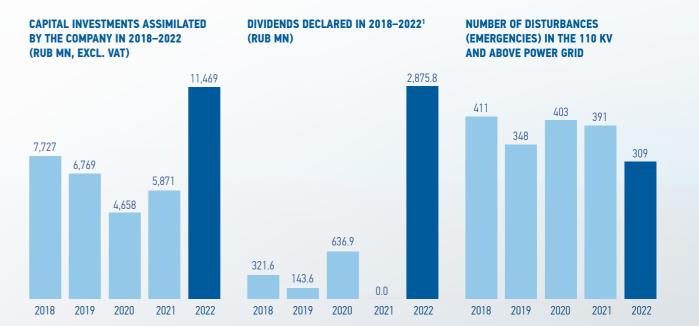
CHANGES IN ROSSETI KUBAN'S KEY ECONOMIC INDICATORS (RUB MN)



Revenue

Cost of production, including administrative expenses

Net profit (loss)



¹ In 2022, the Company declared two dividend payments: for 2021 – RUB 923.22 million, interim dividends for 9M 2022 and for 2022 – RUB 1,943.54 million, for a total of RUB 2,875.76 million.